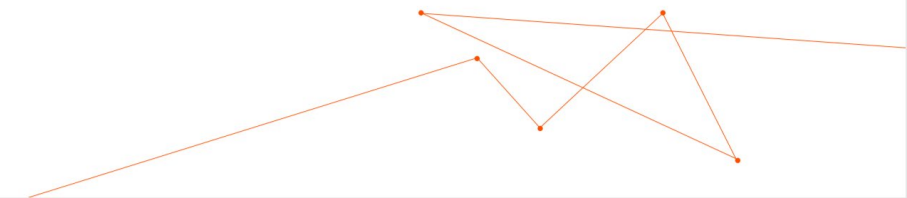


**ON 2017**

**ZERO TRUST INNOVATORS**





W

Authentic Zero Trust

John Kindervag



# No More Chewy Centers

For Security & Risk Professionals



September 14, 2010 | Updated: September 17, 2010

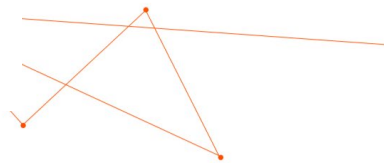
## No More Chewy Centers: Introducing The Zero Trust Model Of Information Security

by **John Kindervag**

with Stephanie Balaouras and Lindsey Coit

### EXECUTIVE SUMMARY

There's an old saying in information security: "We want our network to be like an M&M, with a hard crunchy outside and a soft chewy center." For a generation of information security professionals, this was the motto we grew up with. It was a motto based on trust and the assumption that malicious individuals wouldn't get past the "hard crunchy outside." In today's new threat landscape, this is no longer an effective way of enforcing security. Once an attacker gets past the shell, he has access to all the resources in our network. We've built strong perimeters, but well-organized cybercriminals have recruited insiders and developed new attack methods that easily pierce our current security protections. To confront these new threats, information security professionals must eliminate the soft chewy center by making security ubiquitous throughout the network, not just at the perimeter. To help security professionals do this effectively, Forrester has developed a new model for information security, called Zero Trust. This report, the first in a series, will introduce the necessity and key concepts of the Zero Trust Model.





### Sec. 3. Modernizing Federal Government Cybersecurity.

(a) To keep pace with today's dynamic and increasingly sophisticated cyber threat environment, the Federal Government must take decisive steps to modernize its approach to cybersecurity, including by increasing the Federal Government's visibility into threats, while protecting privacy and civil liberties. **The Federal Government must adopt security best practices; advance toward Zero Trust Architecture;** accelerate movement to secure cloud services, including Software as a Service (SaaS), Infrastructure as a Service (IaaS), and Platform as a Service (PaaS); centralize and streamline access to cybersecurity data to drive analytics for identifying and managing cybersecurity risks; and invest in both technology and personnel to match these modernization goals.

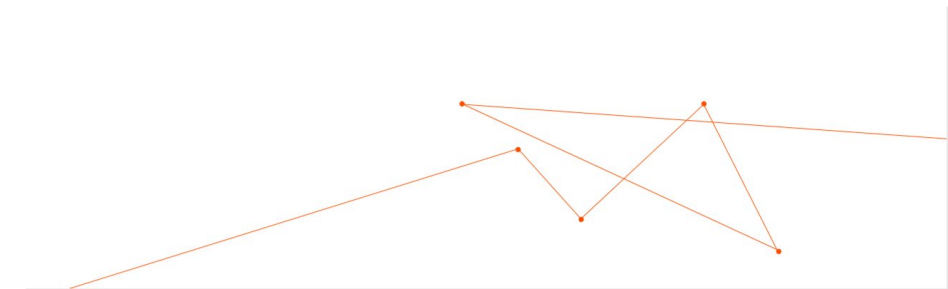
requires the Federal Government to partner with the private sector. The





## Authentic Zero Trust

- It is a strategy designed to prevent data breaches and stop other cyber-attacks from being successful.
- It leverages design principles proven to work over more than a decade
- It uses the standard 5-step methodology for implementing a Zero Trust architecture
- It provides demonstrable, positive security outcomes for companies who adopt Zero Trust





## Some Zero Trust Misconceptions

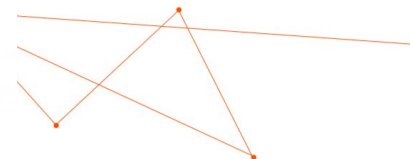
- Zero Trust means making a system trusted
- Zero Trust is about identity
- There are Zero Trust products
- Zero Trust is complicated

**FALSE**

**FALSE**

**FALSE**

**FALSE**



# The Four Levels of Strategic Engagement



# The Four Levels of Cyber War



**Grand Strategy**

Stop Data Breaches



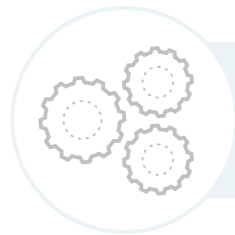
**Strategy**

Zero Trust



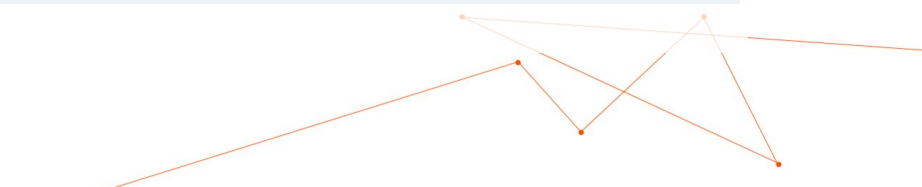
**Tactics**

Tools & Techniques



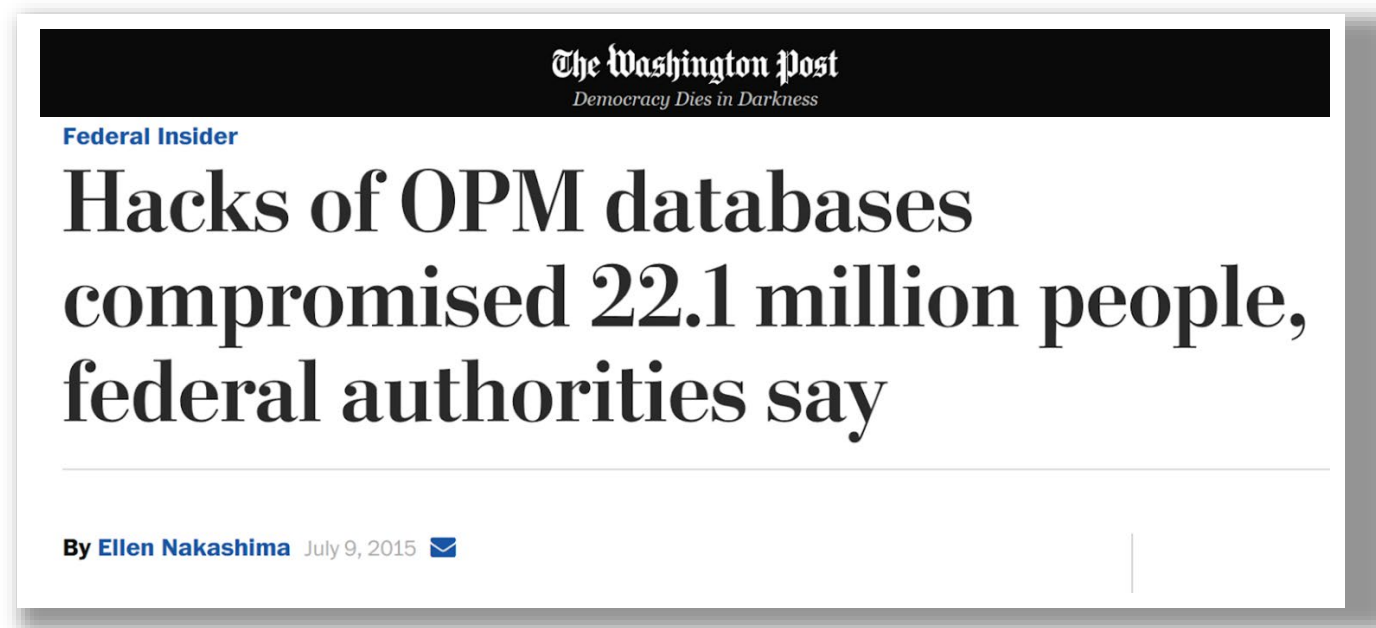
**Operations**

Platform & Policies





# Cyber Security Grand Strategy: Prevent Data Breaches





The OPM Data Breach: How the Breach Threatened National Security for Millions of Americans

Majority Staff

Hon. Jason Chaffetz, Chairman  
Committee on Oversight and Government Reform

Hon. Mark Meadows, Chairman  
Subcommittee on Government Information and Information Security

Hon. Will Hurd, Chairman  
Subcommittee on Information Technology

September 7, 2016

[www.oversight.house.gov](http://www.oversight.house.gov)

**Recommendation 2 – Reprioritize Federal Information Security Efforts Toward a Zero Trust Model**

OMB should provide guidance to agencies to promote a zero trust IT security model. The OPM data breaches discovered in 2014 and 2015 illustrate the challenge of securing large, and therefore high-value, data repositories when defenses are geared toward perimeter defenses. In both cases the attackers compromised user credentials to gain initial network access, utilized tactics to elevate their privileges, and once inside the perimeter, were able to move throughout OPM’s network, and ultimately accessed the “crown jewel” data held by OPM. The agency was unable to visualize and log network traffic which led to gaps in knowledge regarding how much data was actually exfiltrated by attackers.

To combat the advanced persistent threats seeking to compromise or exploit federal government IT networks, agencies should move toward a “zero trust” model of information security and IT

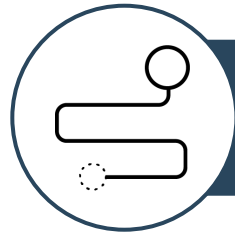
<sup>55</sup> Gov’t Accountability Office, GAO-11-634, *Federal Chief Information Officers: Opportunities Exist to Improve Role in Information Technology Management* (Oct. 2011) (stating the average CIO’s tenure is two years).

# The Four Levels of Cyber War



**Grand Strategy**

Stop Data Breaches



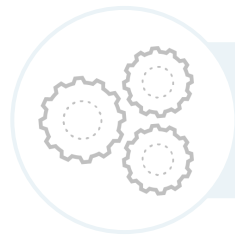
**Strategy**

Zero Trust



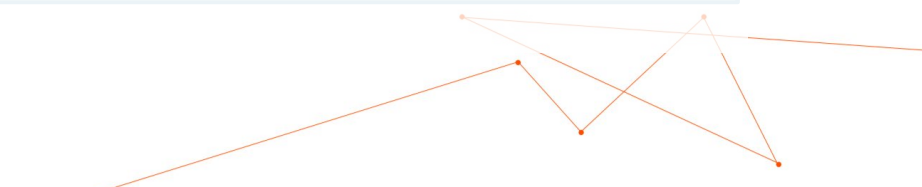
**Tactics**

Tools & Techniques



**Operations**

Platform & Policies



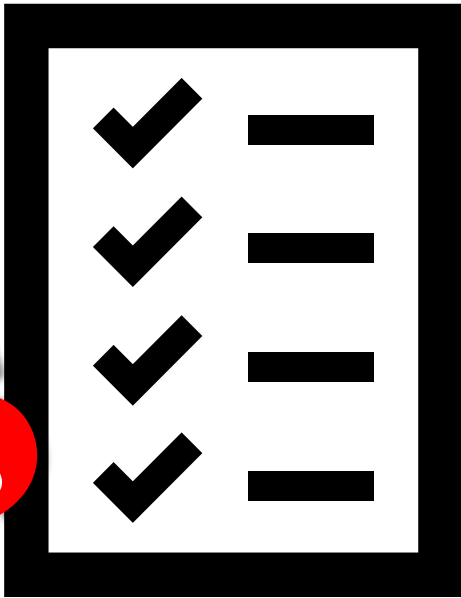
# Not a Strategy

3-1 Expense in depth isn't a strategy



Source:  
<https://www.forrester.com/Forrester+TargetedAttack+Hierarchy+Of+Needs+Assess+Your+Core+Capabilities/fulltext/-/E-RES107121>

# TACTICS



**John Kindervag**  
@Kindervag

Most companies use HOPE as their risk mitigation strategy:  
(H)ead in the sand  
(O)bfuscate reality  
(P)oint the finger  
(E)mployment journey

RETWEETS 20 FAVORITES 7

9:31 AM - 16 Dec 2014



# TRUST

is a dangerous

# VULNERABILITY

that is

# EXPLOITED

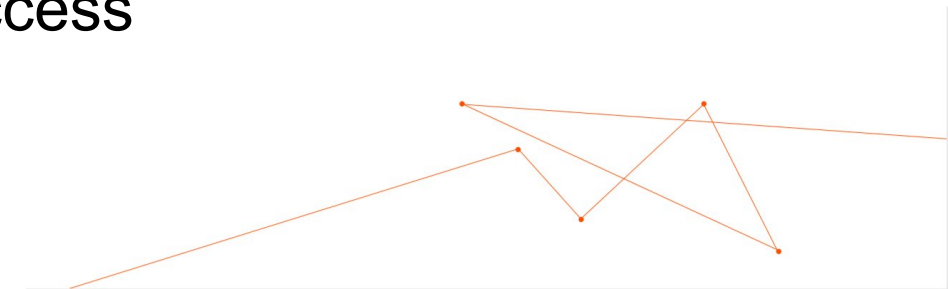
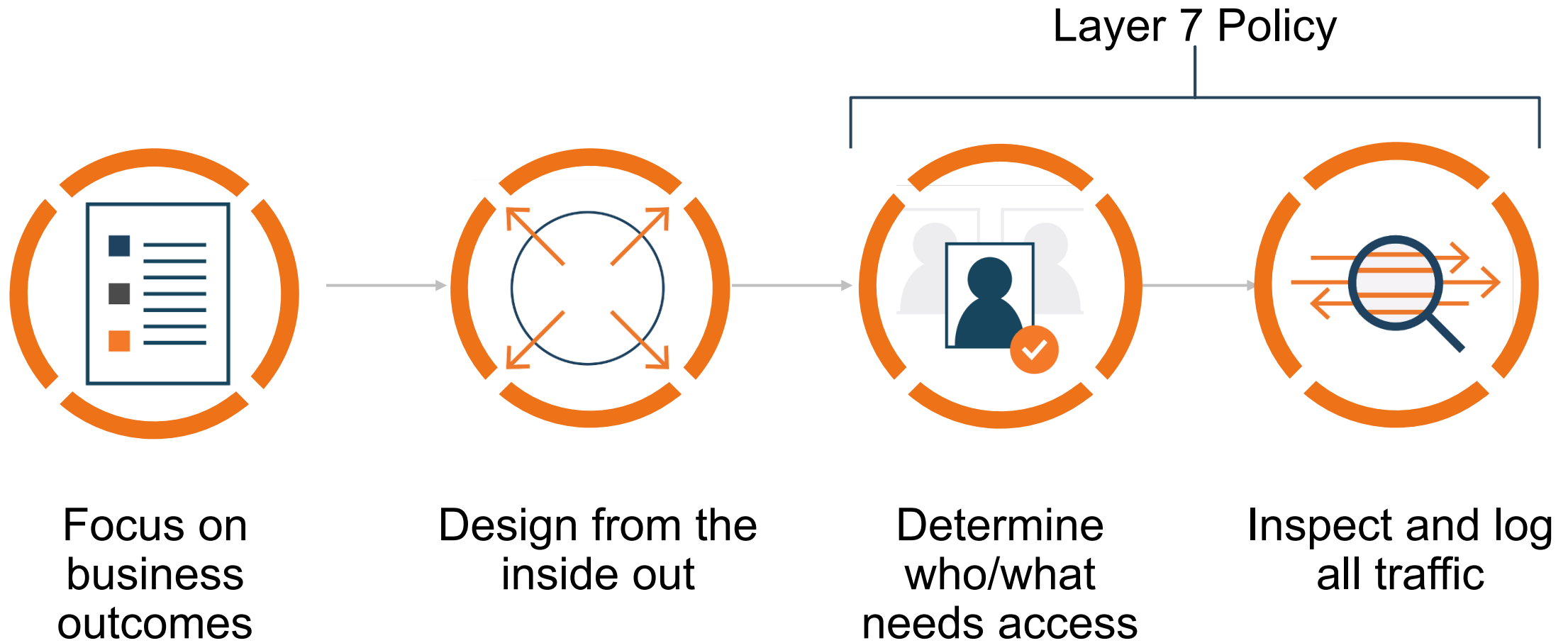
by **MALICIOUS** actors







# Zero Trust Design Concepts





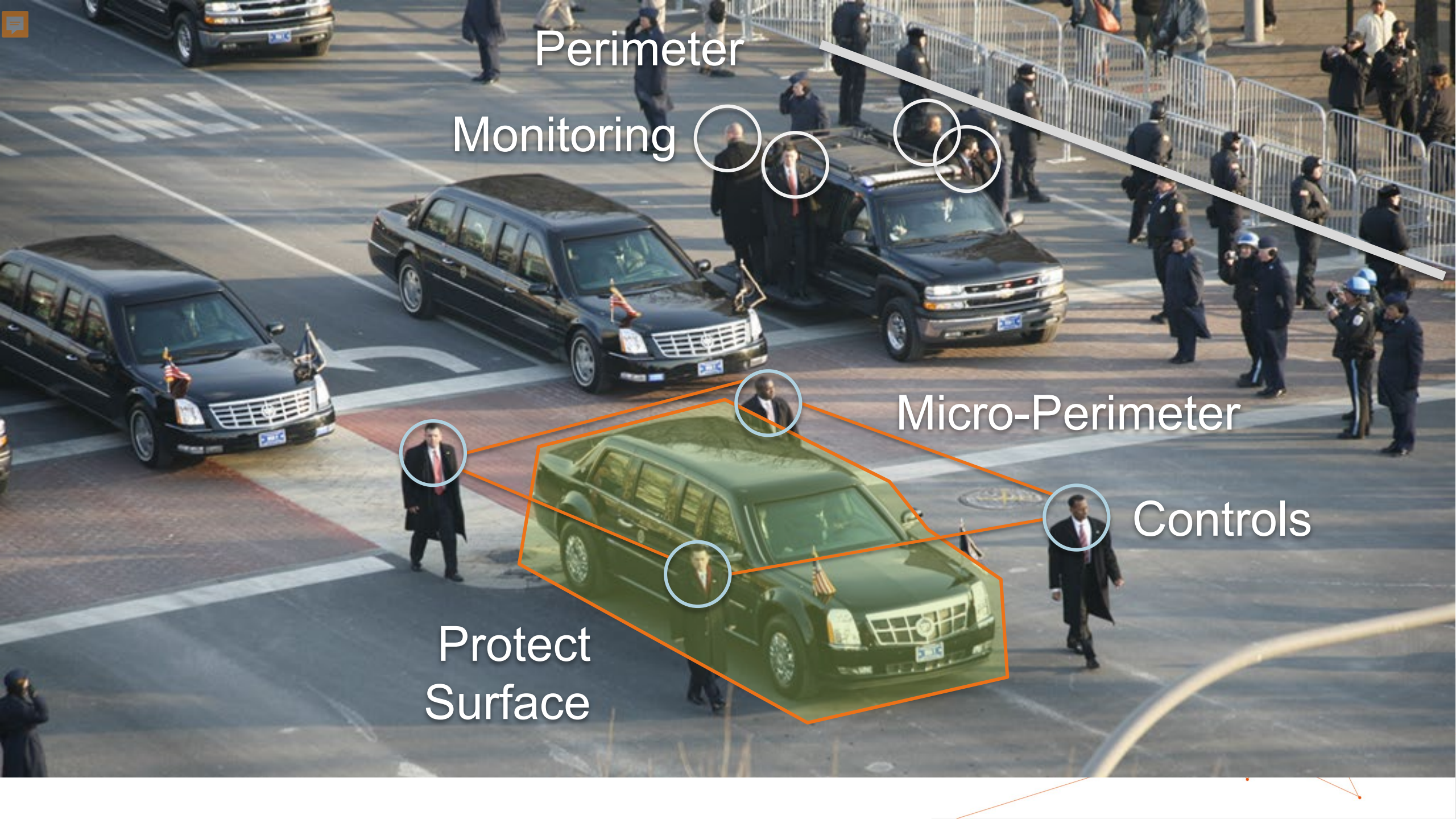
An aerial photograph of a presidential motorcade. Several black SUVs are driving on a city street. A large number of Secret Service agents in dark uniforms are positioned around the vehicles, some standing near metal crowd control barriers. The scene is captured from a high angle, showing the layout of the cars and the surrounding personnel.

1. Who the President is...

2. Where the President is...

3. Who should have access to the President...





Perimeter

Monitoring

Micro-Perimeter

Controls

Protect Surface





# ZERO TRUST



# The Four Levels of Cyber War



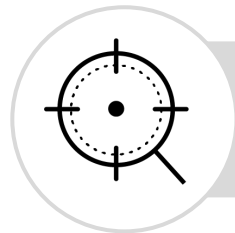
**Grand Strategy**

Stop Data Breaches



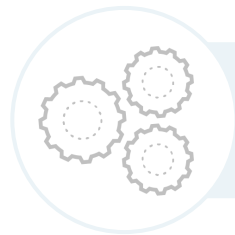
**Strategy**

Zero Trust



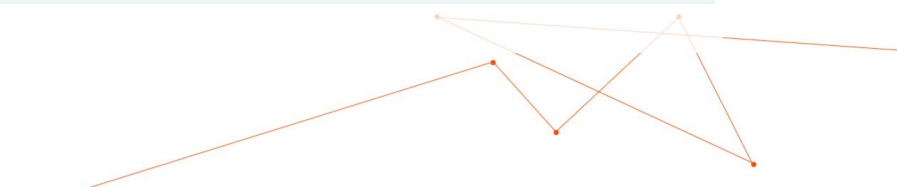
**Tactics**

Tools & Techniques



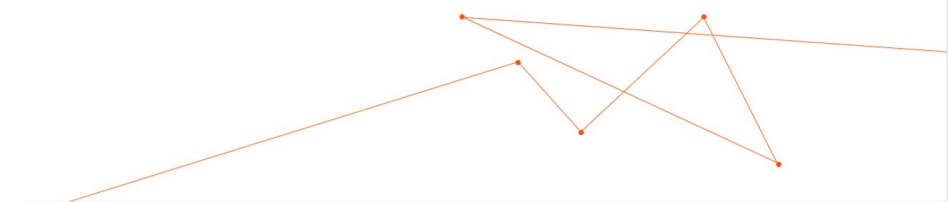
**Operations**

Platform & Policies



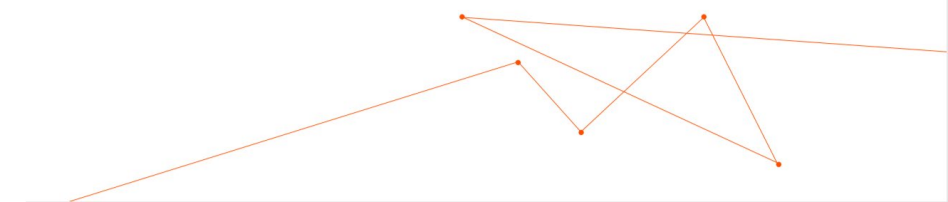
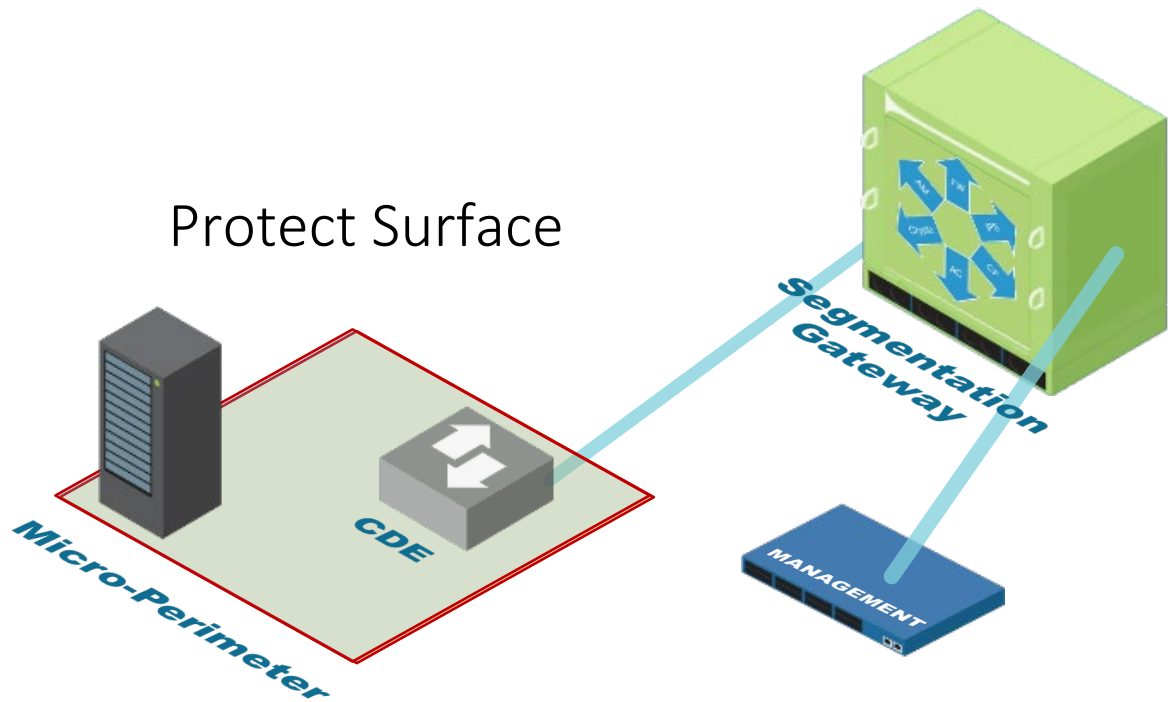


# The 5-Step Methodology for Deploying Zero Trust Guides Your Journey



# Zero Trust Defines Network Segmentation

1. Why are you segmenting?
2. How are you enforcing segmentation at Layer 2-7?





# The Four Levels of Cyber War



**Grand Strategy**

Stop Data Breaches



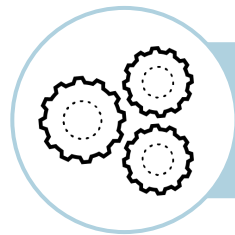
**Strategy**

Zero Trust



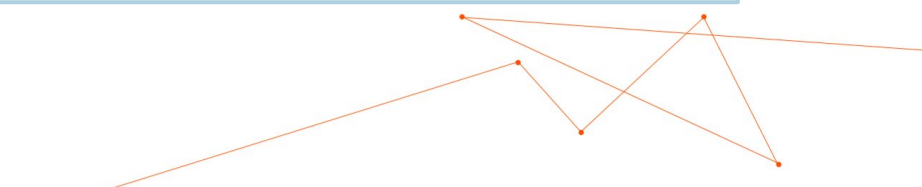
**Tactics**

Tools & Techniques



**Operations**

Platform & Policies





**“What if only a machine can defeat  
another machine?”  
- The Imitation Game**

### ACTIVITY

What are you looking for?

#### INVESTIGATION

SSL-certificate of vpn.moore-financial.com is expiring in 60 days.  
2018.12.07 | 23:05

#### SECURITY

Rules of engagement triggered an automatic shutdown of the "collaboration" segment. Awaiting manual verification.  
2018.12.07 | 23:05 **ACTION NEEDED** →

#### NOTIFICATION

Renewal process started, will advise when you can expect approval form.  
2018.12.07 | 23:05

#### INVESTIGATION

Packet loss is observed on MPLS connection between HQ and Clearwater, FL.  
2018.12.07 | 23:05

#### INVESTIGATION

Packet loss is observed on MPLS connection between HQ and Clearwater, FL.  
2018.12.07 | 23:05 **ACTION NEEDED** →

### BREAKDOWN OF THE THREAT EVENTS FROM MAY 2019

#### ABOUT

Lorem ipsum dolor sit amet, consectetur adipiscing elit, seddo eiusmod tempor incididunt ut labore et dolore magna aliqua. Ut enim ad minim veniam, quis nostrud exercitation ullamco laboris nisi ut aliquip ex ea commodo consequat.

#### TOTAL EVENTS

9826 ▲ 20%

#### PERIOD

Choose period ▾

Informational 12% Low 12% Medium 12% High 12% Critical 12%

22.186.288

100.877

99.297

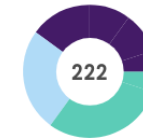
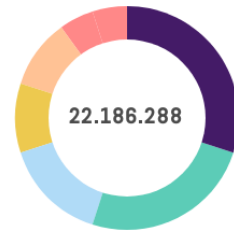
4099

1

#### FIREWALL ▲ 20%

#### WILDFIRE ▲ 20%

#### TRAPS ▲ 20%



5.546.572 Spyware - 12%

3.327.943 Vulnerability - 11%

2.218.628 Packet - 4%

6.655.886 Benign - 17%

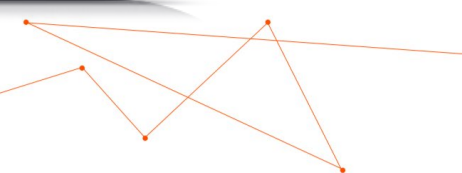
5.546.572 Malware - 12%

3.327.943 Grayware - 11%

90 Malware - 17%

82 Spyware - 12%

76 Virus - 11%

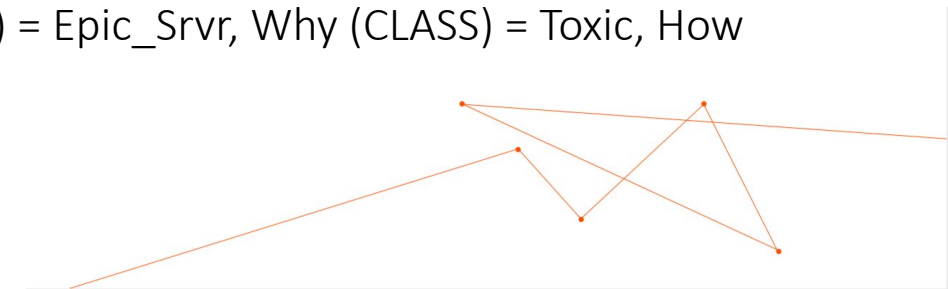


# The Kipling Method of Zero Trust Rule Writing

Who	What	When	Where	Why	How
User ID	Application ID	Time Limitations	Device ID	Classification	Content ID
Auth type			System Object	Data ID	Threat Protection
			Workload		SSL Decryption
			Geolocation		URL Filtering
					Wildfire

Cloud:  
 IF Who (UID) = Sales, What (AID) = Salesforce, When (TOD) = Working Hours, Where (LOC) = US, Why (CLASS) = Toxic, How (CID) = SFDC\_CID, THEN Allow.

On Prem:  
 IF Who (UID) = Epic\_Users, What (AID) = Epic, When (TOD) = Any, Where (LOC) = Epic\_Srvr, Why (CLASS) = Toxic, How (CID) = Epic\_CID, THEN Allow.



# ZTaaS Makes Zero Trust Easy to Consume

## ZERO TRUST FITNESS

### PROTECT SURFACE

Search here...

All protect surfaces

Customer Portal Frontend

Mainframe

Office365

Active Directory

Wifi

VDI Admins

Undefined RFC1918 space

Loans

AS400

Email & Calendar

Payments

SWIFT Gateway

Gates

PKI

DNS. NTP

PROTECT SURFACES | 76%

TRANSACTION FLOWS | 76%

CONTROLS & ARCHITECTURE | 76%

POLICY ENFORCEMENT | 76%

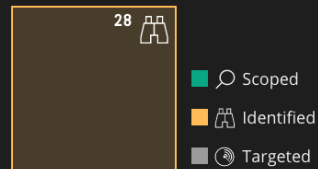
MONITOR & MAINTAIN | 76%

ALL PROTECT SURFACES: AMSTERDAM FLEVOLAND TAMPA ST. PETERSBURG

#### DATA/COMPLIANCE/DAAS

PII ISO 27001 SCADA MODBUS SOC2 GDPR  
SARBANES-OXLEY

#### MICROSEGMENT SCOPE



#### MATURITY LEVEL DISTRIBUTION

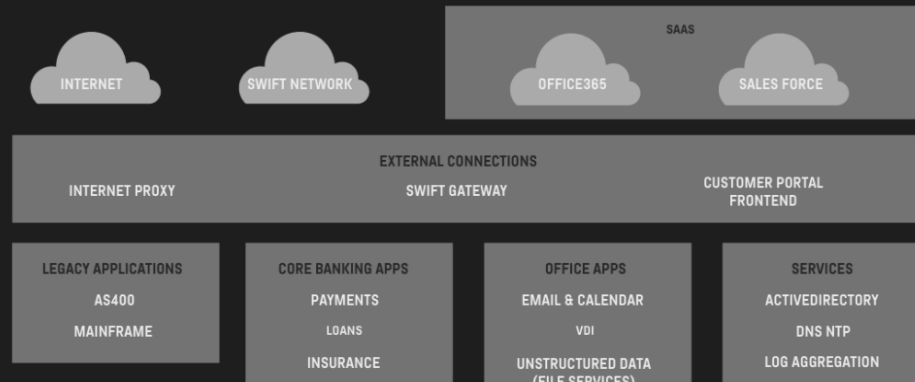


#### AVERAGE MATURITY



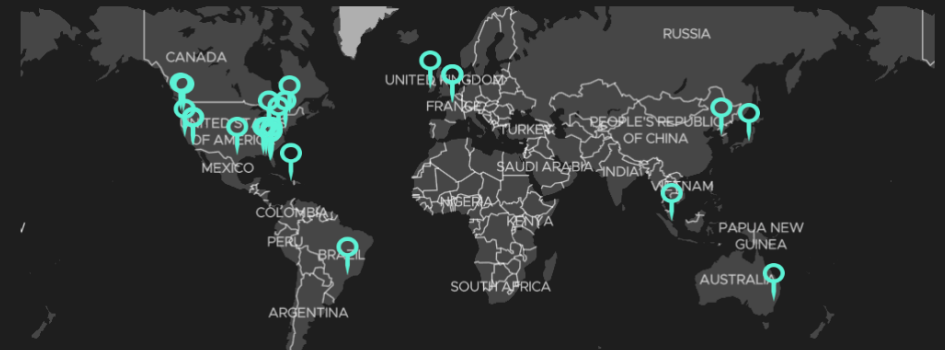
#### ORGANIZATION

Infrastructure



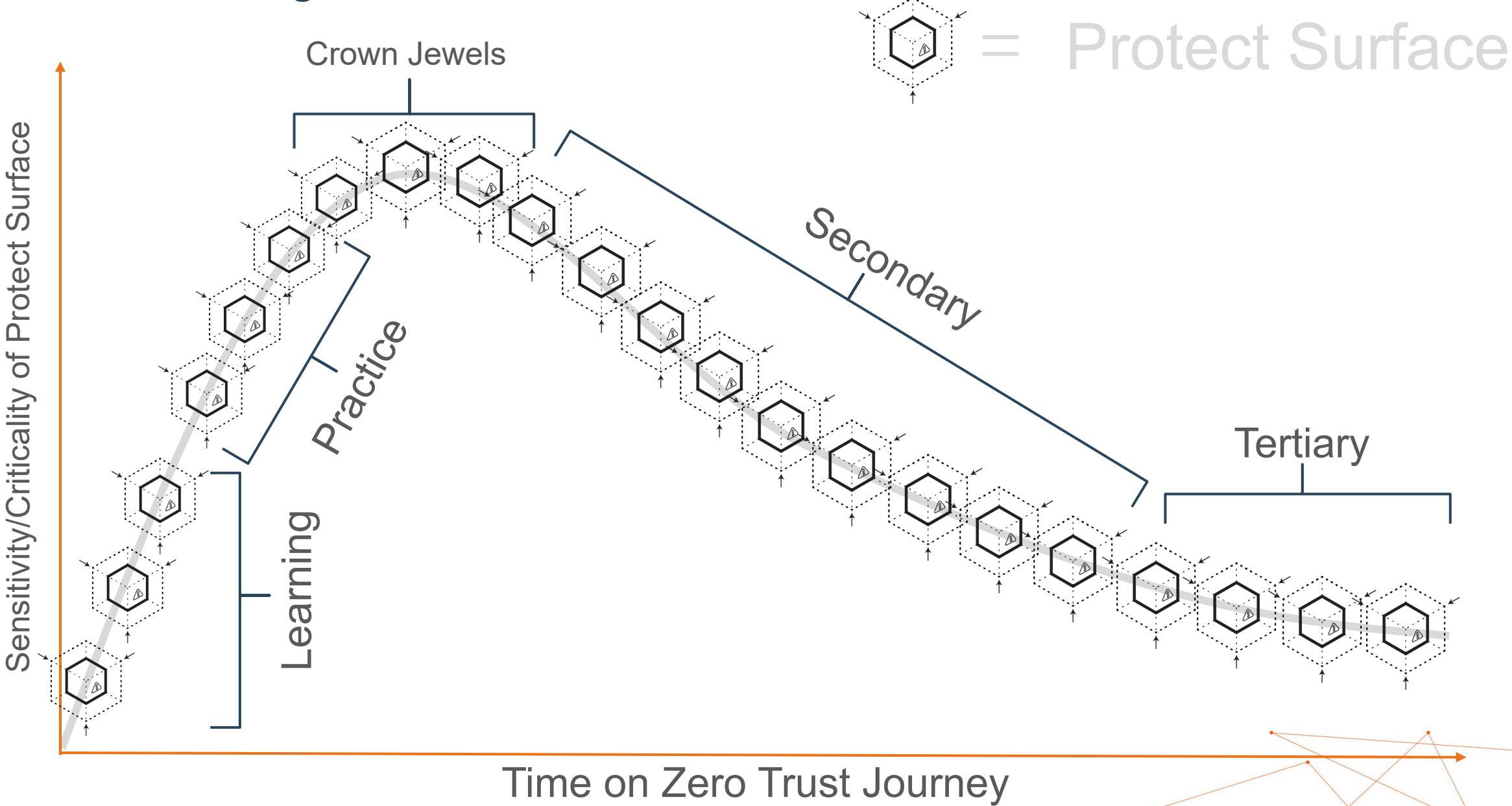
#### MICROSEGMENT LOCATIONS

Map view





# Zero Trust Learning Curve












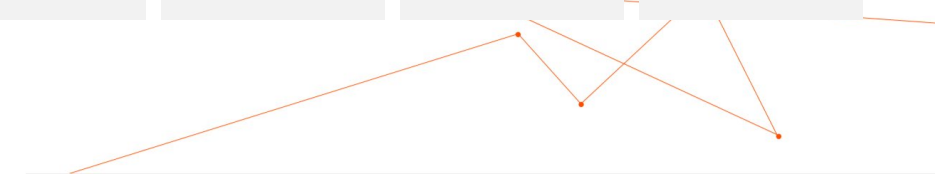
# Zero Trust Maturity Model

Protect Surface \_\_\_\_\_

DAAS Element \_\_\_\_\_

	Initial	Repeatable	Defined	Managed	Optimized
 1. Define your Protect Surface	1	2	3	4	5
 2. Map the Transaction Flows	1	2	3	4	5
 3. Architect a Zero Trust Environment	1	2	3	4	5
 4. Create Zero Trust Policy	1	2	3	4	5
 5. Monitor and Maintain the Network	1	2	3	4	5

Total Score \_\_\_\_\_

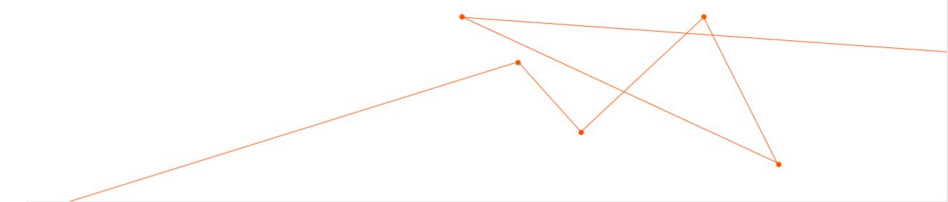


# Zero Trust Is The World's Only Cybersecurity Strategy



“Zero trust would have profoundly limited the attacker’s ability to move within OPM’s network and access such sensitive data.”

Source: Adopting a zero trust cyber model in government: <http://federalnewsradio.com/commentary/2016/09/adopting-zero-trust-cyber-model-government/>





## KEEP IN TOUCH



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**ON 2017**

**ZERO TRUST INNOVATORS**

