

**Carnegie
Mellon
University**
Software
Engineering
Institute

DEVSECOPS DAYS 2021 | PITTSBURGH

DEV
SEC
OPS
DAYS

Teach a Man How to Fish

16 June 2021

Jeroen Willemsen

Software Engineering Institute
Carnegie Mellon University
Pittsburgh, PA 15213

Xebia

About me



Jeroen Willemsen
@commjoenie
jwillemsen@xebia.com

“Security architect”
“Full-stack developer”



Agenda



The Situation

The Security Coach

Pitfalls

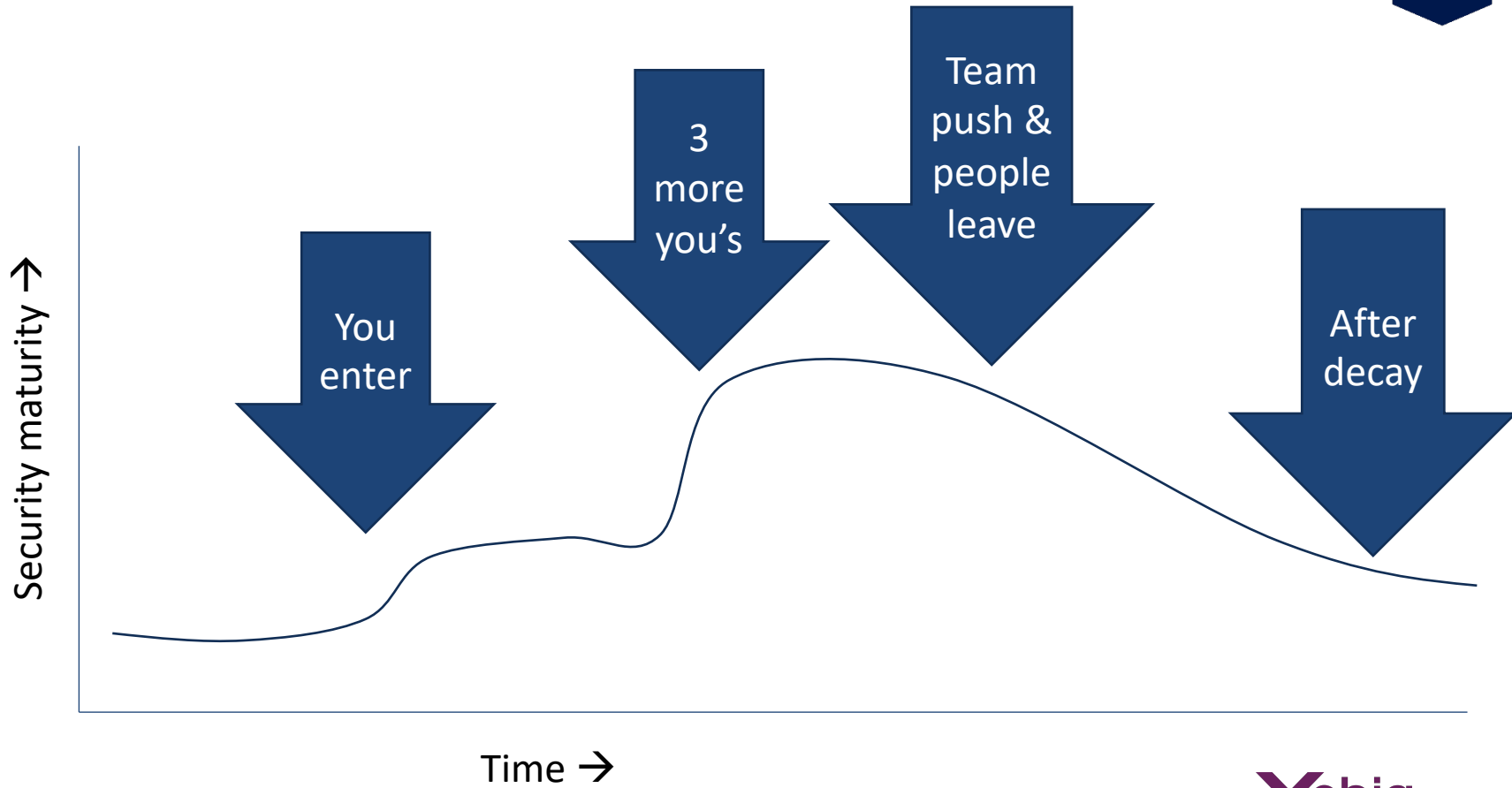
Recap



The Situation



You help securing



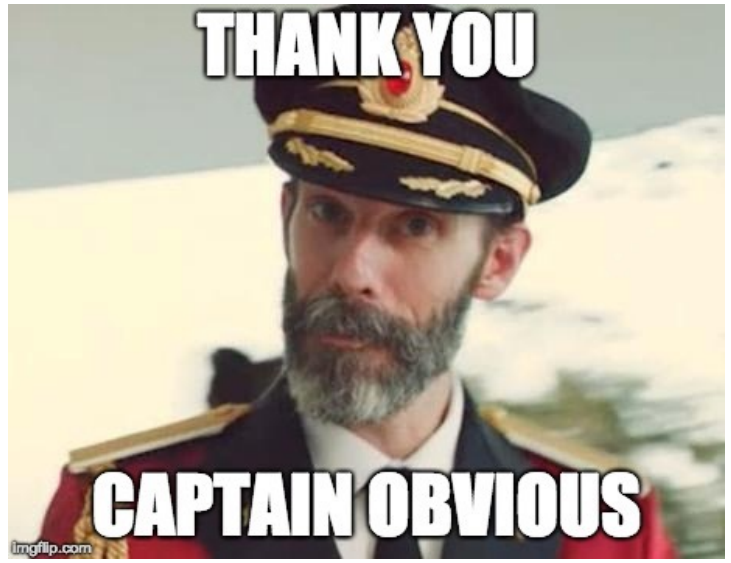
What happened?

YOU are not scalable

Doing the work, means that “someone needs to pick it up after you”

Doing the work, means that “you know”

Doing the work, means you “should not leave”



What happened?

You dealt with the symptoms instead of the problem

Ownership ⇔ Responsibility

Lack of: support, knowledge, budget, et-cetera

Senior management decisions you just don't know about

Risk appetite is way different

Actual risk is way lower





The Security Coach





COACH WITH THE END IN MIND



It starts with attitude!



“Don’t feed the Hippos” by Martin Knobloch

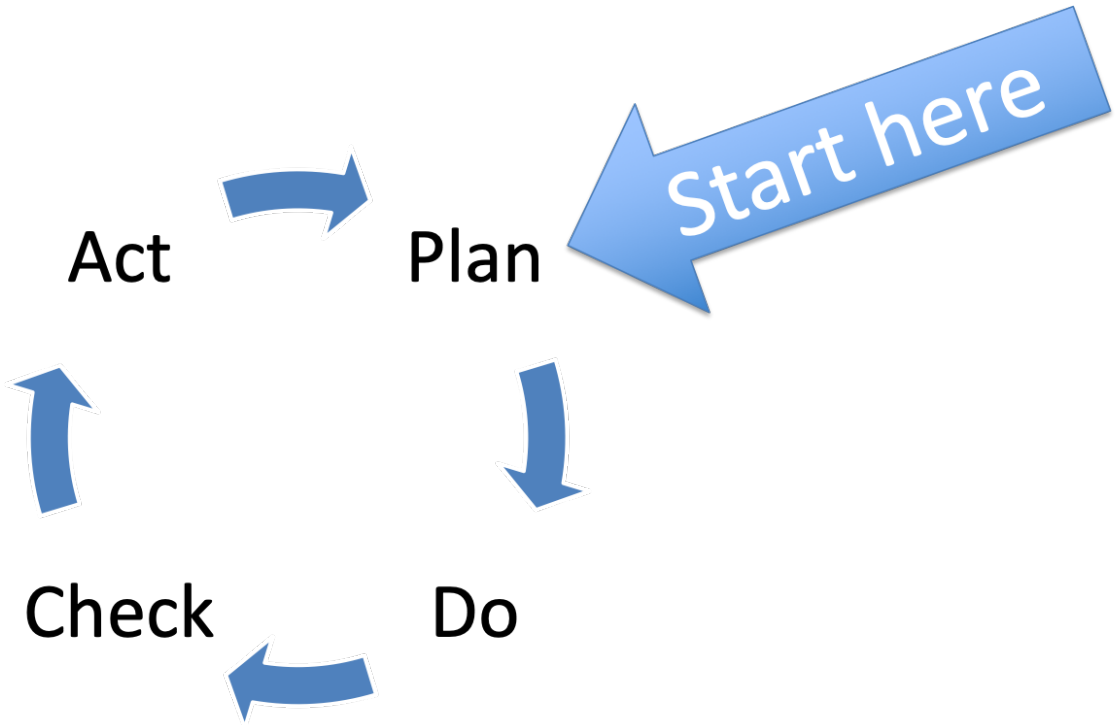


The security coach

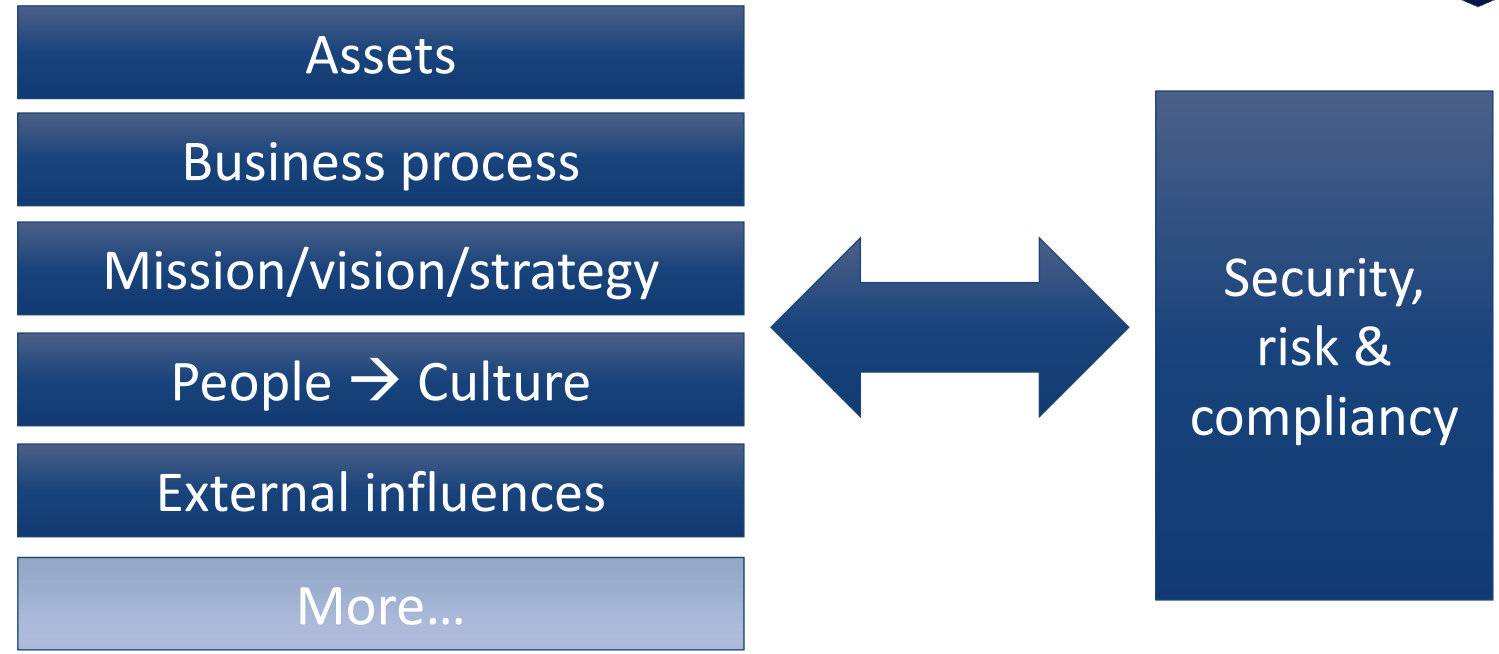


What & Why

The security coach



Planning phase



Plan is not about the security process

It's about being (as) holistic (as) possible

Be visible, understand goals, responsibility & accountability

Keep in touch



The security coach



"If you can't measure it, you can't improve it."
Peter Drucker

Select your elements wisely

DEVOPS? ⇔



DEVOPS + AGILE SOFTWARE ASSOCIATION

Agile Practices? ⇔ Agile compass

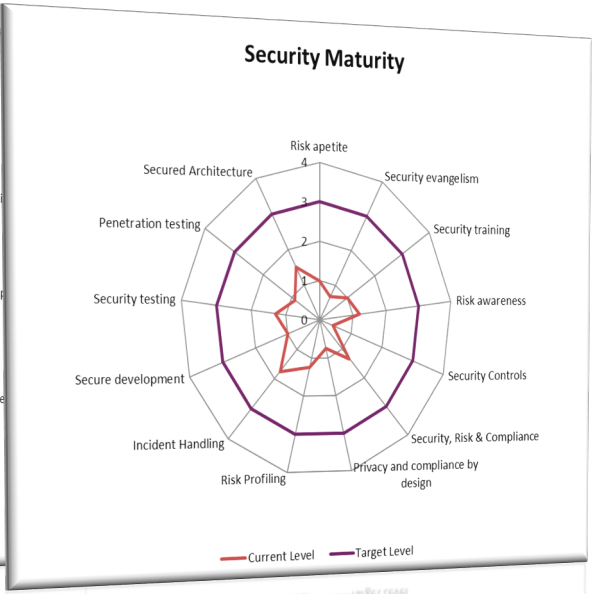
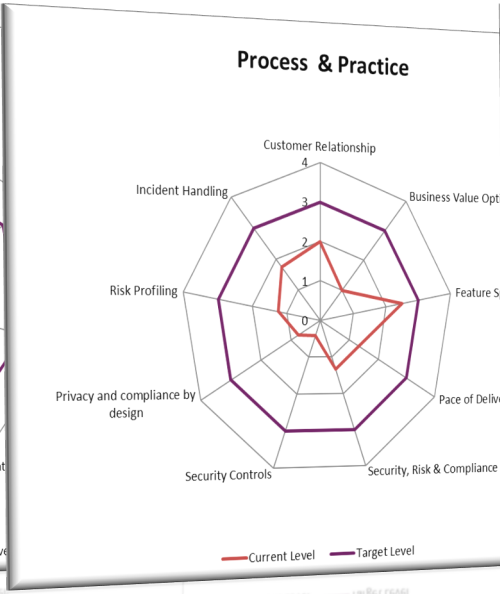
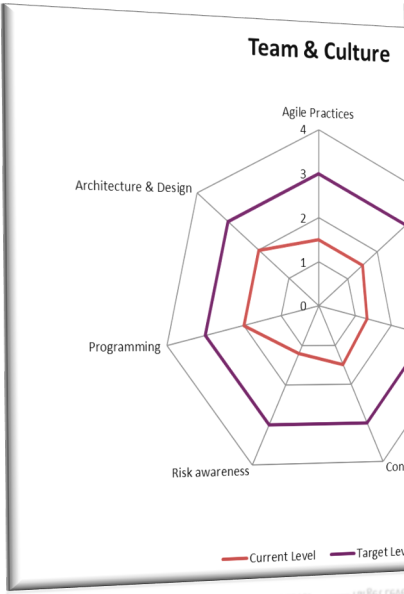
Security Practices? ⇔



... insert focus here ⇔ insert metric FW here (DSOMM, etc.)

FOCUS!!!





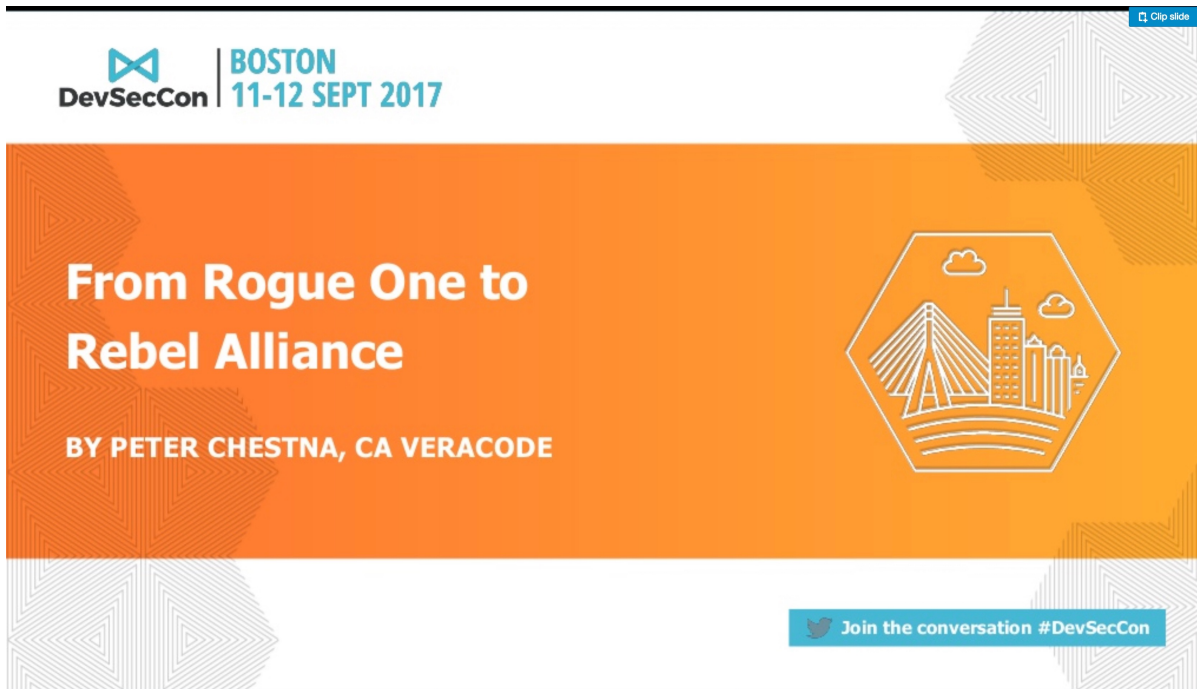
Get a headstart: Get & train security teams!



Source: www.hastingskickboxing.co.uk



Raise your champions



DevSecCon | BOSTON | 11-12 SEPT 2017

From Rogue One to Rebel Alliance

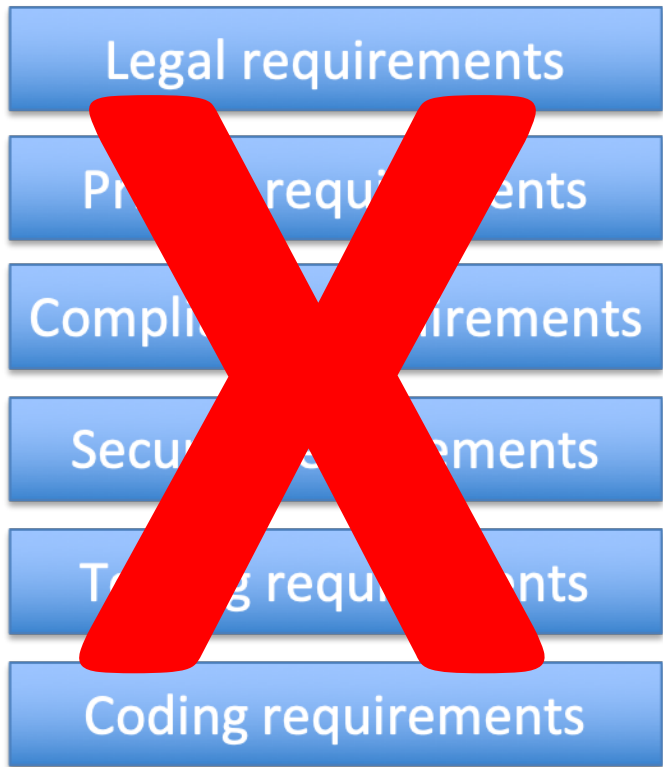
BY PETER CHESTNA, CA VERACODE

Join the conversation #DevSecCon

The slide features a large orange central area with white text. To the right of the text is a hexagonal icon containing a stylized cityscape with a bridge, buildings, and clouds. The background of the slide has a pattern of overlapping white geometric shapes.

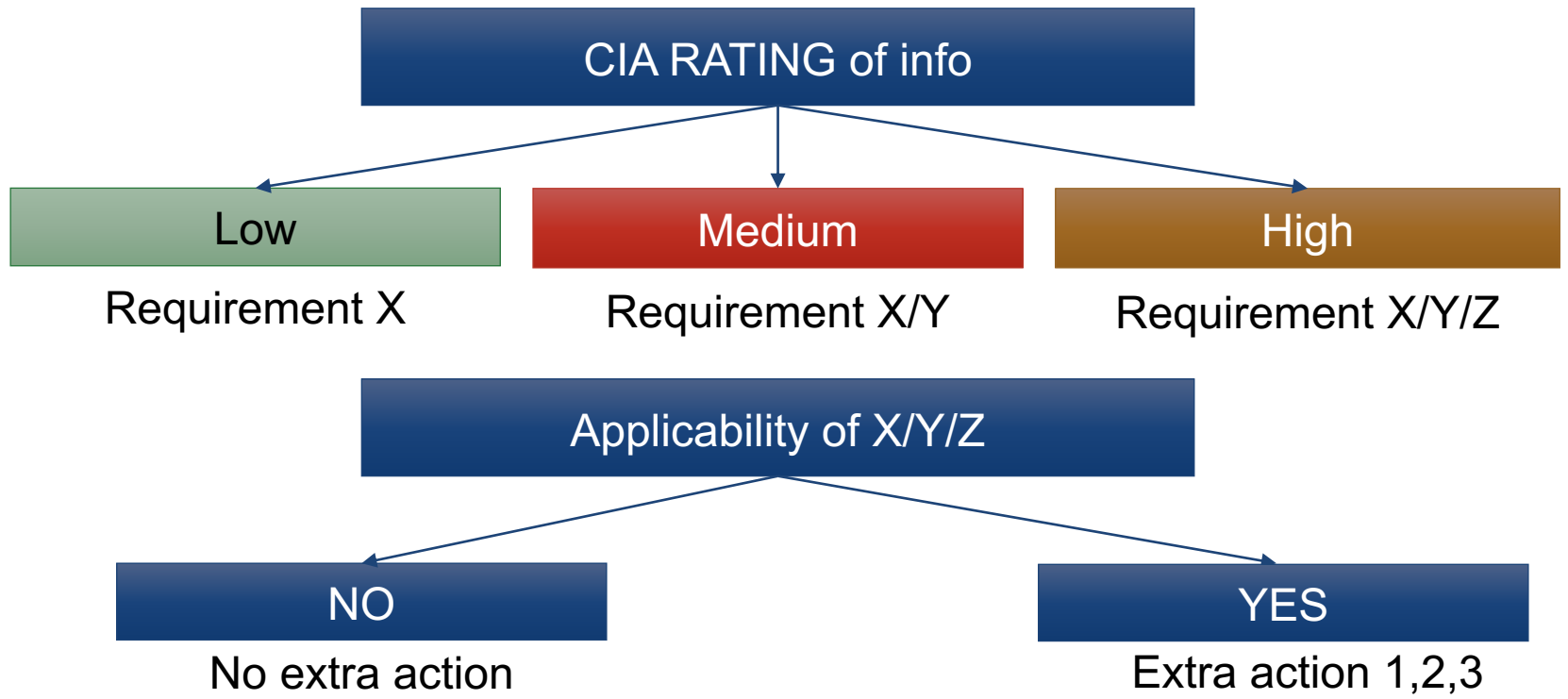
“From Rogue One to Rebel Alliance” by Peter Chestna

Don't overdo it!

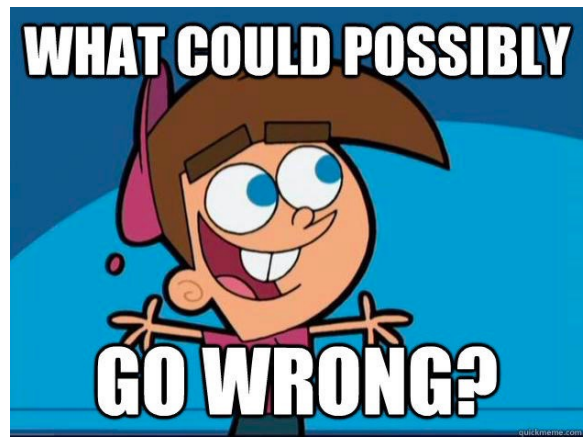


Have the smallest set of requirements based on
Confidentiality
Integrity
Availability

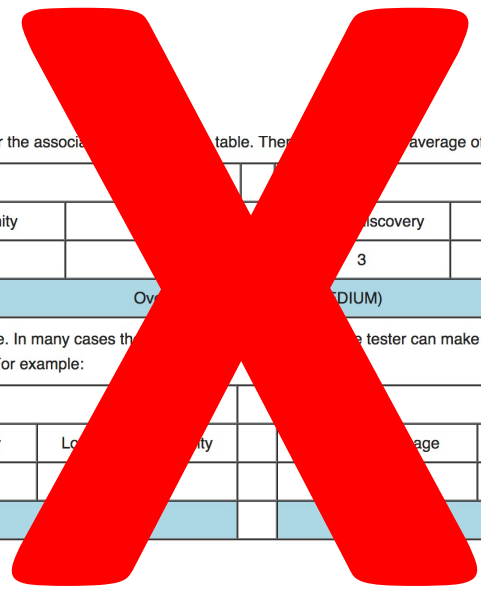
Don't overdo it



Threatmodelling



Threatmodelling



The first step is to select one of the options associated with each factor and enter the associated score in the table. Then, the tester averages the scores to calculate the overall likelihood. For example:

Threat agent factors				Vulnerability factors			
Skill level	Motive	Opportunity	Discovery	Ease of exploit	Awareness	Intrusion detection	
5	2	7	3	6	9	2	
Overall threat agent score=4.75 (MEDIUM)							

Next, the tester needs to figure out the overall impact. The process is similar here. In many cases the tester can make an estimate based on the factors, or they can average the scores for each of the factors. Again, less than 3 is low, 3 to less than 6 is medium, and 6 to 9 is high. For example:

Technical Impact				Business Impact			
Loss of confidentiality	Loss of integrity	Loss of availability	Loss of confidentiality	Reputation damage	Non-compliance	Privacy violation	
9	7	5		2	1	5	
Overall technical impact=7.25 (HIGH)				Overall business impact=2.25 (LOW)			

Simplify: group characteristics in presets

Give supportive tooling

Train teams

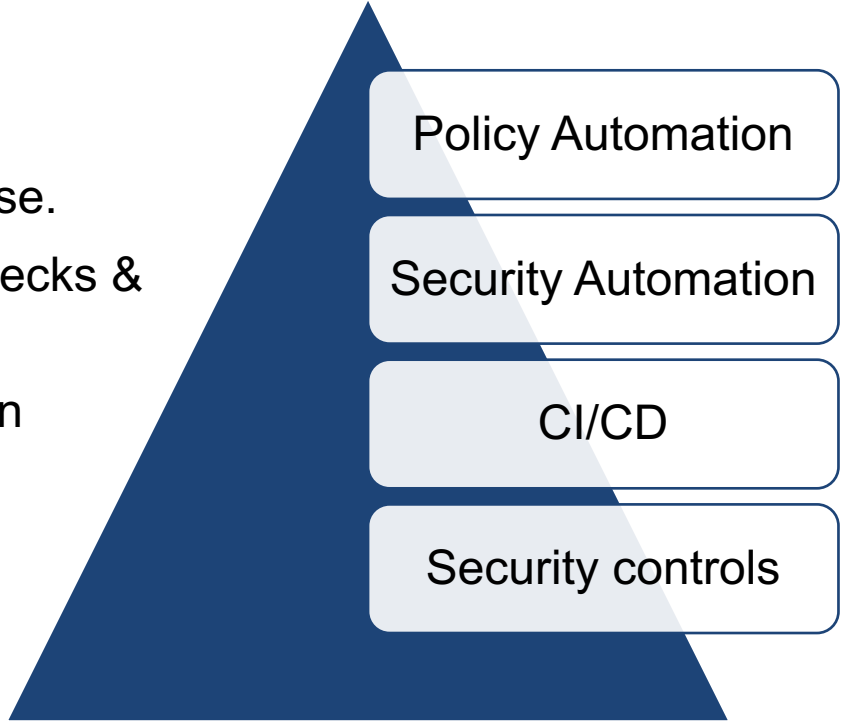
Next step: automate!



Integrate in the tools developers use.

Security automation: hardening checks & automated vulnerability checking.

Additionally: security controls are in place: SEM, IAM, etc.



See how & when you can let go



Source: <http://barbschmidt.com/>

Never forget!



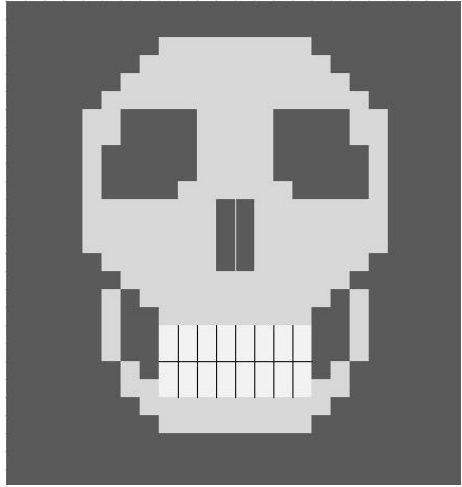
Source: medium.com



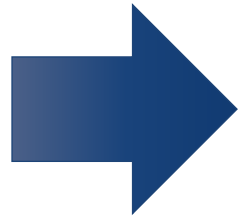
Pitfalls



Add too many processes & steps



Developers want to code...
Not do your paperwork...



Embed &
automate

Let the developer dig for requirements

Referencing your documents

Give him long lists of items



Embed & automate

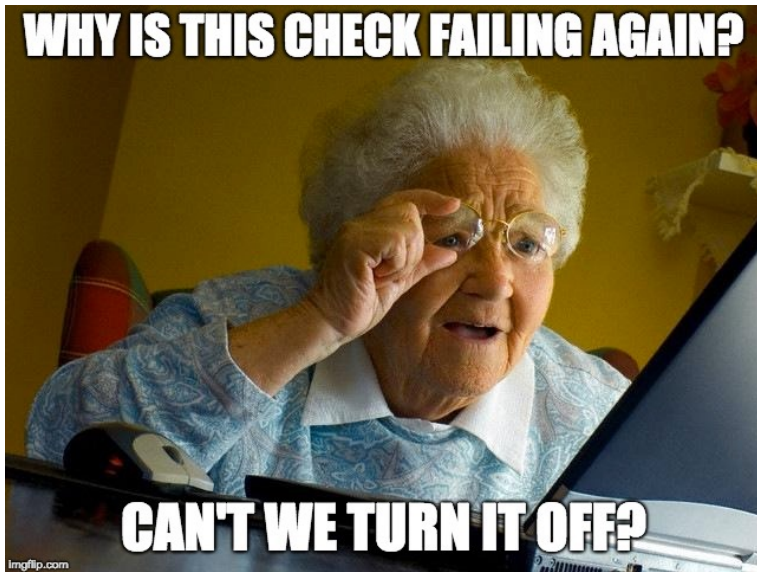


Forget to measure

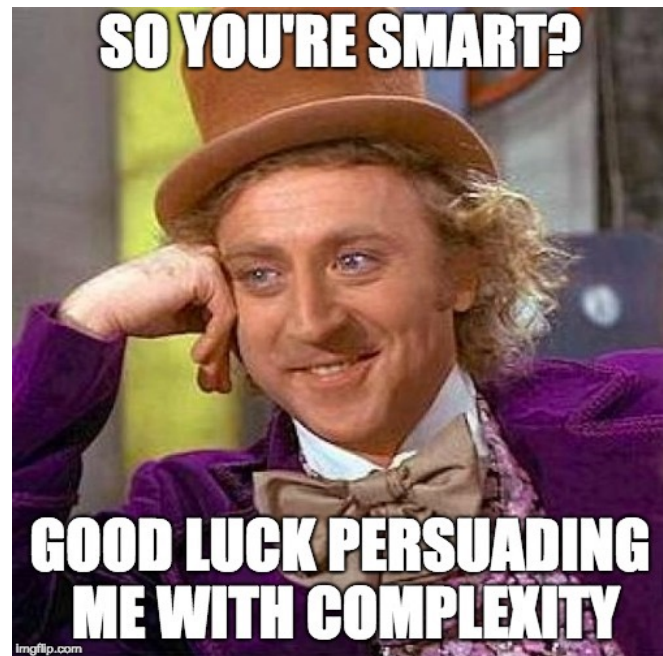


"If you can't measure it, you can't improve it."
Peter Drucker

Deliver “Finalized” products



Making it complex



Too little architecture



Chief excuse officer

If you blame someone else, you cannot fix the problem

If you blame circumstances, you will not have control

NOTE: this is not easy...

... Do as I say... not as I do ☹️

Wanting to hold on

Holding on makes you irreplaceable

Holding on will make you defend your progress

Holding on will make it harder to get to new ideas & concepts

Holding on can complicate things





Recap



Recap

- Start analyzing with the end in mind
- Have proper metrics & measure
- Train your security team, developers & champions
- Don't overdo & overcomplicate
- Automate as much as you can
- Raise teams with you leaving in mind



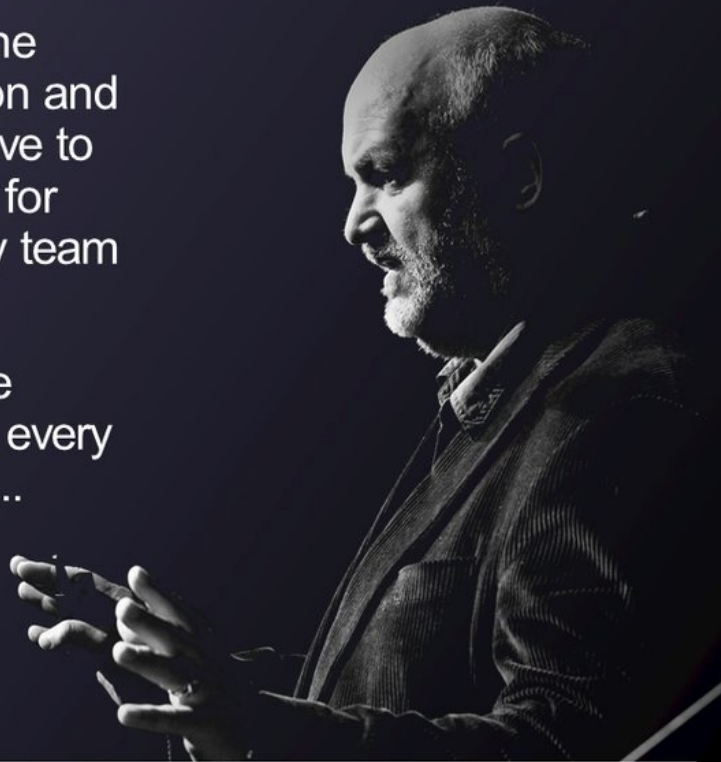
Questions?

The Evolving Developer Mindset

Security is **everyone's job** now, not just the security team's. With continuous integration and continuous deployment, all developers have to be security engineers... We move too fast for there to be time for reviews by the security team beforehand.

That needs automation, and it needs to be **integrated into your process**. Each and every piece should get security integrated into it... before and after being deployed.

– **Werner Vogels, Amazon CTO**
at AWS re:Invent 2017





Questions?

@commjoenie

jwillemesen@xebia.com

<https://s.truqu.com/B3MJmJ>

